

Human Services Board Agenda - Jefferson County
Jefferson County Workforce Development Center, 874 Collins Road, Room 103
Jefferson, WI 53549

Date: Tuesday, June 11, 2024, Time: 4:00 p.m.

Topic: Human Services Board Meeting

Join Zoom Meeting

<https://zoom.us/j/94280034464?pwd=dkZGanZ1TFNTV1M0QlhpVGpzS2JnZz09>

Meeting ID: 942 8003 4464

Passcode: 750434

+13126266799 US (Chicago)

Committee Members:

Jones, Dick (Chair)

Kutz, Russell (Vice-Chair)

Wineke, Michael

Lund, Kirk

Racanelli, Gino

Ganser, Steve

1. Call to Order
2. Roll Call (Establish a Quorum)
3. Certification of Compliance with the Open Meetings Law
4. Review of the June 11, 2024, Agenda
5. Public Comment *(Members of the public who wish to address the Board on specific agenda items must register their request at this time.)*
6. Approval of May 14, 2024 Board Minutes
7. Communications
8. Review of the April 2024 Financial Statement
9. Discuss and Approve May 2024 Vouchers
10. Discussion and Possible Action on New 2024 Professional Service Contract *(Family Caregiver Supports and Services, Supervised Visits, Home Modification, CCS Regional Service Array and Child Crisis Safety Intervention)*
11. Discussion and Possible Action on the appointment of Frankie Fuller to the Nutrition Project Council
12. Discussion and Possible Action on the appointment of Michael Wineke to the Aging and Disability Resource Center (ADRC) Advisory Committee
13. Discussion and Possible Action on the appointment of Frankie Fuller to the Aging and Disability Resource Center (ADRC) Advisory Committee
14. Discussion and Possible Action on the appointment of Mary Dixon to the Aging and Disability Resource Center (ADRC) Advisory Committee
15. Discussion and Possible Action on the appointment of Carol O’Neil to the Aging and Disability Resource Center (ADRC) Advisory Committee
16. Directors Report
17. Discuss the Public Hearing & review Board Policies
18. Public Hearing – Human Services Department 2025 Budget
19. Adjourn

Next Scheduled Meetings:

Tuesday, July 9, 2024, at 8:30 a.m.

Tuesday, August 13, 2024, at 8:30 a.m.

A Quorum of any Jefferson County Committee, Board, Commission, or other body, including the Jefferson County Board of Supervisors, may be present at this meeting.

Special Needs Request - Individuals requiring special accommodations for attendance at the meeting should contact the County Administrator 24 hours before the meeting at 920-674-7101 so appropriate arrangements can be made.

JEFFERSON COUNTY HUMAN SERVICES
Board Minutes
May 14, 2024

Board Members Present in Person: Richard Jones, Russell Kutz, Michael Wineke, Gino Racanelli, and Steve Ganser

Others Present: Director Brent Ruehlow, Administrative Services Division Manager Brian Bellford, County Administrator Ben Wehmeier, Assistant County Administrator Michael Luckey, Child and Family Division Manager Laura Wagner, Behavioral Health Division Manager Holly Pagel, Economic Support Division Manager Jessica Schultze and Office Manager Kelly Witucki

1. CALL TO ORDER

Mr. Ruehlow called the meeting to order at 8:31 a.m.

2. ROLL CALL/ESTABLISHMENT OF QUORUM

Lund absent/Quorum was established.

3. CERTIFICATION OF COMPLIANCE WITH THE OPEN MEETINGS LAW

Mr. Ruehlow certified that we are in compliance.

4. REVIEW OF THE MAY 14, 2024, AGENDA

5. ELECTIONS OF BOARD OFFICERS – CHAIR AND VICE CHAIR

Mr. Ruehlow asked for nominations for Chair.

Mr. Wineke nominated Richard Jones.

Mr. Racanelli seconded the nomination.

No other nominations were made.

Motion passed unanimously.

Mr. Jones asked for nominations for Vice Chair.

Mr. Wineke nominated Russell Kutz.

Mr. Racanelli seconded the nomination.

No other nominations were made.

Motion passed unanimously.

6. PUBLIC COMMENTS

No Comments

7. APPROVAL OF THE APRIL 9, 2024, BOARD MINUTES

Mr. Wineke made a motion to approve the April 9, 2024, board minutes.

Mr. Kutz seconded.

Motion passed unanimously.

8. COMMUNICATIONS

9. REVIEW OF THE MARCH 2024 FINANCIAL STATEMENT

Mr. Bellford reviewed the financial statement (attached) and reported that we are projecting a positive year-end fund balance of \$893,458 which is up slightly from last month, but still very close to the budget. This balance includes our carryover from 2023, including \$650,000 from our reserve carryover. Because most everything is weighted towards the budget, we are, at this point, only \$243,458, over budget when the reserve is excluded.

- 10. DISCUSS AND APPROVE APRIL 2024 VOUCHERS**
Mr. Bellford reviewed the summary sheet of vouchers totaling \$867,474.60 (attached).
Mr. Racanelli made a motion to approve the March 2024 vouchers totaling \$867,474.60.
Mr. Kutz seconded.
Motion passed unanimously.
- 11. DISCUSSION AND POSSIBLE ACTION ON THE APPOINTMENT OF SARA ARISS TO THE NUTRITION PROJECT COUNCIL**
Mr. Jones made a motion to approve the appointment as presented.
Mr. Wineke seconded.
Motion passed unanimously.
- 12. DISCUSSION AND POSSIBLE ACTION ON PROCLAMATION RECOGNIZING MAY AS AGING AND DISABILITY RESOURCE CENTER (ADRC) MONTH**
Mr. Jones made the motion to approve proclamation recognizing May as Aging and Disability Resource Center Month.
Mr. Racanelli seconded.
Motion passed unanimously.
- 13. DISCUSSION AND POSSIBLE ACTION ON NEW 2024 PROFESSIONAL SERVICE CONTRACT (HOME MODIFICATION)**
Mr. Ruehlow reported that we have one new service provider. (attached)
Mr. Jones made the motion to approve the contract as listed.
Mr. Kutz seconded.
Motion passed unanimously.
- 14. RECOGNIZE TINA CRAVE FOR THE SECRETARY'S PUTTING FAMILIES FIRST AWARD FROM DCF**
- 15. QUESTIONS AND ANSWERS ON THE HUMAN SERVICES 2023 ANNUAL REPORT**
Each Division Manager gave a brief overview of their sections in the annual report.
- 16. DISCUSS POTENTIAL AGENDA ITEMS FOR THE JUNE BOARD MEETING AND PUBLIC HEARING**
- New Beginnings has reached out and plans on attending.
- 17. DIRECTOR'S REPORT**
Mr. Ruehlow reported on the following items:
- We are looking to open the boy's wing to the Maatz Center in June.
 - A local group home was recently involved in a car accident. Two of our consumers were passengers in that vehicle and have passed away. We set up critical incident debriefing procedures to support staff.
- 18. ADJOURN**
Mr. Jones made a motion to adjourn the meeting.
Mr. Kutz seconded.
Motion passed unanimously.
Meeting adjourned at 10:18 a.m.

Minutes prepared by:

Kelly Witucki
Office Manager
Human Services

NEXT BOARD MEETING

Tuesday, June 11, 2024, at 4:00 p.m.
Jefferson County Workforce Development Center
874 Collins Road, Room 103

DRAFT

Financial Statement Summary

April, 2024

We are projecting a positive year-end fund balance of \$898,049, which is still in line with last month. This balance includes our carryover from 2023, including \$650,000 from our reserve carryover. Because most everything is weighted towards the budget, we are, at this point, only \$248,049, over the budget when the reserve is excluded.

Summary of Variances:

- CCS continues to be understaffed compared to the budget. **We are projecting \$5,714,589 in total CCS expenses, compared to budgeted costs of \$6,020,315.** This includes \$3,777,071 in staffing (wages, salary, fringe, overhead, and MD costs) compared to a budget of \$4,846,265. However, our contract costs are projected to be \$1,843,981 compared to a budget of \$1,125,000. **Because of this, our revenue from MA is projected to be \$4,377,925, compared to a budget of \$5,396,240, while our WIMCR settlement is projected to be \$1,500,000 compared to a budget of \$900,000.** At the end of May, we had the following CCS positions unfilled: 3 FCT psychotherapists, 2 Rehab Workers, and 1 service facilitator.
- Hospitalizations and detox are driving a large unfavorable balance for mental health. **Hospital/Detox is projected to be over budget (unfavorable) by \$214,268 (Net basis):**

| | Budget | Actual | Projection |
|---------------------|-------------|-------------|---------------|
| Revenue | \$348,699 | \$75,884 | \$242,651 |
| Expenditures | \$1,308,435 | \$483,885 | \$1,416,655 |
| Net | \$(959,736) | \$(408,100) | \$(1,174,004) |

In 2023, our hospitalization net balance was (\$879,913). We anticipate our 2024 revenue increasing, as we receive MA collections for the first few months, which were large bills. We saw this play out in April. The April 2024 State Institute bill was \$38,746. The March 2024 State Institute bill was \$79,940, compared to \$115,435 in February. In addition to State Institutes, we have seen a few more ED's at private hospitals than normal so far in 2024.

- **Both EMH and CSP revenue are down compared to the budget. EMH MA revenue is projected to be under budget by \$95,000.** At this point, our projection is based entirely on what we billed in 2023, because we haven't billed any EMH services to MA in 2024. This is because of several reasons: vacancies in key billing positions and additional monitoring for the Crisis Supervisor. In 2023, our billing was lower than usual because of the changes related to the MA rules. We are hopeful that increases as we start to bill 2024. **CSP revenue is projected to be under budget by \$198,110.**
- **The Nutrition Programs – Home Delivered Meals, Site Meals, and NSIP – are projected to have a combined \$29,293 net favorable balance.** We have submitted our 2024 budget requests to GWAAR. While we haven't heard if they are officially approved, we did include several transfers among the Title 3 programs. Specifically, we requested to move funding from 3B (Supportive

Services) and Congregate Meals to help cover the Home Delivered Meal costs. With these transfers, we will have revenue to cover the program costs, helping with the budget situation.

- **CLTS revenue is projected to be under budget by \$984,184. CLTS expenses are projected to be under budget by \$733,852.** This is one area that is extremely hard to project at this point, and it will be very volatile for the next few months. At this time in 2023, we projected revenue and expenses to be \$8,884 and \$98,712 under budget, respectively. They ended the year, \$639,547 and \$547,128 over budget, respectively. We will continue to add staff and kids to this program.
- **Salary expenses are projected to be under budget by \$1,465,470:** This is because of numerous vacant or unfilled positions. Most of this is because of CCS, CLTS, and the Outpatient Clinic. As such, both billing revenue and staffing costs are below budgeted levels.
- **Fringes and benefit expenses are projected to be under budget by \$782,058.** This would be due to several reasons. One, it would correspond to salaries and vacant positions. Two, we are seeing a large variance in health insurance costs.
- **Children Alternate Care expenses are projected to be under budget by \$350,897.** This projection includes Shelter and Detention costs and excludes kinship care. Kinship is included in the alternate care summary (attached), and it will be fully funded by DCF. We did decrease our alternate care budget in 2024. As shown on the Alternate Care summary, we did not have any RCC placements through April, which are typically much higher in cost. However, a child did enter an RCC placement on 5/6/24. This has been included in our projection and is why it is down from \$484,448 last month.
- The Transportation program continues to see an increased demand for services; however, we did account for this in our 2024 budget. **As such, we are projecting revenue be below the budget by \$47,225, while expenses are projected to be under budget by \$15,341 for a net unfavorable balance of \$31,884.** In 2023, we ended the year, with a net unfavorable balance of \$201,759.
- **Income Maintenance Consortium revenue and costs are projected to be in-line with the budget.** Specifically, we are projecting that program to have a net favorable balance of \$29,666. Our positions have been mostly full, so we do not have a variance in salary or wages. Staff have been earning additional overtime through the Unwinding program through June 2024. Those additional costs are covered by funding from the Consortium. We are hopeful to receive enhanced funding in 2024 similar to what we have received in prior years; however, the trend has been downward in the past few years. So, we are projecting lower than the budget.
- **The ADRC is projected to have a net favorable balance of \$59,214 when compared to the budget.** The expenses are right in line with the budget, and we are favorable when looking at revenue. That is because the Fed MA% that staff are billing at is significantly higher than in prior years at this time.

- **Operating Reserve:** We are projecting a year-end balance of \$650,000 in the operating reserve this year.

BEHAVIOR HEALTH DIVISION: Projected unfavorable balance of \$206,017. This is because of hospitalization expenses and CSP, EMH, and CCS revenue.

CHILDREN & FAMILY DIVISION: Projected favorable balance of \$343,053, because of reduced alternate care costs.

ECONOMIC SUPPORT DIVISION: Projected favorable balance of \$7,932.

AGING & ADRC DIVISION: Projected favorable balance of \$89,744 Both the ADRC and the Nutrition programs are expected to have positive variances at this time.

ADMINISTRATIVE DIVISION: Projected favorable balance of \$13,337.

OPERATING RESERVE: Projected favorable balance of \$650,000.

Statements are unaudited.

JEFFERSON COUNTY HUMAN SERVICES DEPARTMENT
STATEMENT OF REVENUES & EXPENDITURES
 April 2024 - Financial Statements

SUMMARY

| | Y-T-D @ Ledgers | Adjust -ments | Y-T-D Projection | Prior Y-T-D Projection | Prorated Budget | Year End Projection | 2024 Budget | Year End Variance |
|---|----------------------------|--------------------------|-----------------------------|-----------------------------------|----------------------------|--------------------------------|------------------------|------------------------------|
| Federal/State Operating Revenues | 3,282,860 | 3,940,269 | 7,223,128 | 27,399,024 | 10,168,747 | 27,444,285 | 30,506,241 | (3,061,956) |
| County Funding for Operations (tax levy & transfer in) | 3,306,021 | 0 | 3,306,021 | 9,386,735 | 3,337,779 | 10,013,337 | 10,013,337 | 0 |
| Total Resources Available | 6,588,881 | 3,940,269 | 10,529,149 | 36,785,759 | 13,506,526 | 37,457,621 | 40,519,578 | (3,061,956) |
| Total Adjusted Expenditures | 12,004,091 | 604,356 | 12,608,447 | 37,257,191 | 13,777,641 | 37,852,828 | 41,812,834 | 3,960,005 |
| OPERATING SURPLUS (DEFICIT) | (5,415,210) | 3,335,913 | (2,079,298) | (471,431) | (271,115) | (395,207) | (1,293,256) | 898,049 |
| Balance Forward from 2023-Balance Sheet Operating Reserve | 1,293,256 | | 1,293,256 | 1,166,829 | | 1,293,256 | 1,293,256 | 0 |
| NET SURPLUS (DEFICIT) | (4,121,955) | 3,335,913 | (786,042) | 695,398 | (271,115) | 898,049 | (0) | 898,049 |

REVENUES

STATE & FEDERAL FUNDING

| | | | | | | | | |
|--|------------------|------------------|------------------|-------------------|------------------|-------------------|-------------------|------------------|
| MH & AODA Basic County Allocation | 385,000 | 266,338 | 651,338 | 1,969,384 | 651,338 | 1,954,014 | 1,954,014 | 0 |
| Children's Basic County Allocation | 348,196 | 112,550 | 460,746 | 1,370,942 | 456,981 | 1,382,238 | 1,370,942 | 11,296 |
| Children's L/T Support Waivers | (1,505) | 895,133 | 893,628 | 4,606,943 | 1,768,471 | 4,818,197 | 5,305,412 | (487,214) |
| Behavioral Health Programs | 10,466 | 72,790 | 83,256 | 1,499,815 | 411,644 | 885,346 | 1,234,933 | (349,587) |
| Community Options Program | 13,400 | 59,306 | 72,706 | 218,118 | 72,706 | 218,118 | 218,118 | 0 |
| Aging & Disability Res Center | (5) | 429,730 | 429,725 | 1,163,274 | 413,495 | 1,289,185 | 1,240,486 | 48,699 |
| Aging/Transportation Programs | 224,919 | 63,962 | 288,881 | 1,016,019 | 315,416 | 853,647 | 946,247 | (92,600) |
| Project YES! | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Youth Aids | 204,280 | 36,620 | 240,900 | 768,918 | 285,409 | 729,885 | 856,227 | (126,342) |
| IV-E Legal and Legal Rep | 26,340 | 0 | 26,340 | 103,189 | 37,797 | 127,677 | 113,392 | 14,286 |
| Children & Families | 131,202 | 54,806 | 186,008 | 959,073 | 241,817 | 811,540 | 725,451 | 86,089 |
| I.M. & W-2 Programs | 26,929 | 526,636 | 553,565 | 1,741,679 | 562,483 | 1,750,455 | 1,687,450 | 63,005 |
| Client Assistance Payments | 35,171 | 42,894 | 78,064 | 223,082 | 80,000 | 234,193 | 240,000 | (5,807) |
| Early Intervention | 60,700 | 2,395 | 63,095 | 186,418 | 62,139 | 189,284 | 186,418 | 2,866 |
| Total State & Federal Funding | 1,465,092 | 2,563,160 | 4,028,251 | 15,826,854 | 5,359,696 | 15,243,780 | 16,079,089 | (838,175) |

COLLECTIONS & OTHER REVENUE

| | | | | | | | | |
|--------------------------------------|------------------|------------------|------------------|-------------------|------------------|-------------------|-------------------|--------------------|
| Provided Services | 1,421,233 | 995,971 | 2,417,205 | 8,544,517 | 3,629,343 | 9,387,718 | 10,888,029 | (1,500,311) |
| Child Alternate Care | 31,151 | 0 | 31,151 | 111,250 | 33,966 | 93,454 | 101,898 | (8,443) |
| Adult Alternate Care | 40,842 | 0 | 40,842 | 128,844 | 47,520 | 122,525 | 142,559 | (20,035) |
| Children's L/T Support | 173,416 | 340,031 | 513,447 | 1,507,015 | 762,437 | 1,790,341 | 2,287,310 | (496,969) |
| 1915i Program | 197 | 29,137 | 29,333 | 282,251 | 102,693 | 272,848 | 308,078 | (35,230) |
| Donations | 33,061 | 0 | 33,061 | 153,265 | 57,133 | 125,849 | 171,400 | (45,551) |
| Cost Reimbursements | 39,204 | 6,969 | 46,173 | 173,472 | 47,821 | 147,482 | 143,463 | 4,019 |
| Other Revenues | 78,664 | 5,000 | 83,664 | 671,556 | 128,138 | 260,287 | 384,415 | (124,127) |
| Total Collections & Other | 1,817,768 | 1,377,109 | 3,194,877 | 11,572,169 | 4,809,051 | 12,200,505 | 14,427,152 | (2,226,647) |

TOTAL REVENUES

| | | | | | | | |
|------------------|------------------|------------------|-------------------|-------------------|-------------------|-------------------|--------------------|
| 3,282,860 | 3,940,269 | 7,223,128 | 27,399,024 | 10,168,747 | 27,444,285 | 30,506,241 | (3,064,822) |
|------------------|------------------|------------------|-------------------|-------------------|-------------------|-------------------|--------------------|

EXPENDITURES

| | Y-T-D @ Ledgers | Adjust -ments | Y-T-D Projection | Prior Y-T-D Projection | Prorated Budget | Year End Projection | 2024 Budget | Year End Variance |
|-------------------------------|----------------------------|--------------------------|-----------------------------|-----------------------------------|----------------------------|--------------------------------|------------------------|------------------------------|
| <u>WAGES</u> | | | | | | | | |
| Behavioral Health | 1,054,527 | 0 | 1,054,527 | 2,914,735 | 1,059,984 | 3,163,581 | 3,321,132 | (157,551) |
| Children's & Families | 784,935 | 0 | 784,935 | 2,240,527 | 769,926 | 2,354,806 | 2,558,923 | (204,117) |
| Community Support | 414,323 | 0 | 414,323 | 1,175,591 | 452,304 | 1,242,970 | 1,356,911 | (113,941) |
| Comp Comm Services | 799,165 | 0 | 799,165 | 2,243,406 | 973,292 | 2,397,494 | 2,989,100 | (591,606) |
| Economic Support | 459,517 | 0 | 459,517 | 1,340,419 | 478,339 | 1,378,552 | 1,435,016 | (56,464) |
| Aging & Disability Res Center | 222,914 | 0 | 222,914 | 615,009 | 231,742 | 668,743 | 695,226 | (26,483) |
| Aging/Transportation Programs | 234,384 | 0 | 234,384 | 663,769 | 229,045 | 703,152 | 687,134 | 16,018 |
| Childrens L/T Support | 414,367 | 0 | 414,367 | 1,081,858 | 484,278 | 1,243,102 | 1,452,833 | (209,731) |
| Early Intervention | 128,312 | 0 | 128,312 | 380,055 | 134,666 | 384,937 | 403,998 | (19,061) |
| Management/Overhead | 442,469 | 0 | 442,469 | 1,262,552 | 464,311 | 1,327,407 | 1,392,934 | (65,527) |
| Lueder Haus | 117,065 | 0 | 117,065 | 340,272 | 133,938 | 351,195 | 401,813 | (50,618) |
| Safe & Stable Families | 26,020 | 0 | 26,020 | 83,745 | 21,484 | 78,060 | 64,451 | 13,609 |
| Supported Emplmt | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Wages | 5,098,000 | 0 | 5,098,000 | 14,341,939 | 5,433,307 | 15,294,001 | 16,759,471 | (1,465,470) |
| <u>FRINGE BENEFITS</u> | | | | | | | | |
| Social Security | 365,680 | 0 | 365,680 | 1,035,944 | 411,562 | 1,097,041 | 1,234,685 | (137,645) |
| Retirement | 338,404 | 0 | 338,404 | 929,732 | 384,901 | 1,015,213 | 1,154,702 | (139,489) |
| Health Insurance | 1,134,396 | 0 | 1,134,396 | 3,304,340 | 1,259,478 | 3,403,188 | 3,778,434 | (375,246) |
| Other Fringe Benefits | 24,576 | 0 | 24,576 | 60,145 | 52,206 | 62,797 | 192,475 | (129,679) |
| Total Fringe Benefits | 1,863,057 | 0 | 1,863,057 | 5,330,161 | 2,108,147 | 5,578,238 | 6,360,296 | (782,058) |
| <u>OPERATING COSTS</u> | | | | | | | | |
| Staff Training | 46,505 | 58 | 46,562 | 152,817 | 41,668 | 135,432 | 129,820 | 5,612 |
| Space Costs | 505,238 | 0 | 505,238 | 1,172,286 | 147,389 | 798,934 | 442,166 | 356,768 |
| Supplies & Services | 844,566 | 10,126 | 854,692 | 2,130,300 | 790,487 | 2,397,407 | 2,373,712 | 23,695 |
| Program Expenses | 497,680 | 163,000 | 660,680 | 2,027,085 | 442,349 | 1,981,200 | 1,327,047 | 654,153 |
| Employee Travel | 40,238 | 0 | 40,238 | 101,777 | 40,997 | 120,714 | 129,490 | (8,776) |
| Staff Psychiatrists & Nurse | 132,643 | 0 | 132,643 | 380,163 | 134,709 | 397,928 | 404,126 | (6,199) |
| Birth to 3 Program Costs | 108,682 | 0 | 108,682 | 306,672 | 94,655 | 326,046 | 283,965 | 42,081 |
| Busy Bees Preschool | 428 | 0 | 428 | 1,120 | 367 | 1,283 | 1,100 | 183 |
| Other Operating Costs | 22,295 | 0 | 22,295 | 31,323 | 1,250 | 39,499 | 3,750 | 35,749 |
| Year End Allocations | (113,201) | (20,000) | (133,201) | (306,438) | (70,702) | (373,712) | (243,666) | (130,046) |
| Capital Outlay | 78,305 | 0 | 78,305 | 197,210 | 154,546 | 393,252 | 463,638 | (70,386) |
| Total Operating Costs | 2,163,378 | 153,184 | 2,316,562 | 6,194,315 | 1,777,715 | 6,217,984 | 5,315,149 | 902,835 |
| <u>BOARD MEMBERS</u> | | | | | | | | |
| Per Diems | 1,040 | 0 | 1,040 | 4,810 | 738 | 3,120 | 2,215 | 905 |
| Travel | 382 | 0 | 382 | 736 | 120 | 1,146 | 360 | 786 |
| Training | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Board Members | 1,422 | 0 | 1,422 | 5,546 | 858 | 4,266 | 2,575 | 1,691 |

| | Y-T-D @ Ledgers | Adjust -ments | Y-T-D Projection | Prior Y-T-D Projection | Prorated Budget | Year End Projection | 2024 Budget | Year End Variance |
|--|--------------------|------------------|---------------------|---------------------------|--------------------|------------------------|------------------|----------------------|
| <u>CLIENT ASSISTANCE</u> | | | | | | | | |
| Donation Expenses | 2,563 | 0 | 2,563 | 12,133 | 19,042 | 7,689 | 57,126 | (49,437) |
| Kinship & Other Client Assistance | 62,580 | 12,800 | 75,380 | 189,643 | 74,677 | 200,539 | 224,030 | (23,491) |
| Total Client Assistance | 65,143 | 12,800 | 77,943 | 201,776 | 93,719 | 208,228 | 281,156 | (72,928) |
| <u>MEDICAL ASSISTANCE WAIVERS</u> | | | | | | | | |
| Childrens LTS | 170,318 | 790,474 | 960,792 | 4,321,529 | 1,671,242 | 4,489,605 | 5,013,726 | (524,121) |
| Total Medical Assistance Waivers | 170,318 | 790,474 | 960,792 | 4,321,529 | 1,671,242 | 4,489,605 | 5,013,726 | (524,121) |
| <u>COMMUNITY CARE</u> | | | | | | | | |
| Supportive Home Care | 11,343 | 0 | 11,343 | 48,239 | 20,488 | 34,028 | 63,965 | (29,938) |
| Guardianship Services | 11,430 | 0 | 11,430 | 70,320 | 41,633 | 34,289 | 124,899 | (90,610) |
| People Ag. Domestic Abuse | 9,333 | 0 | 9,333 | 25,000 | 9,333 | 28,000 | 28,000 | 0 |
| Transportation Services | 19,336 | 0 | 19,336 | 87,965 | 20,000 | 52,448 | 60,000 | (7,552) |
| Other Community Care | 175,164 | 58,740 | 233,904 | 836,322 | 180,359 | 679,556 | 541,076 | 138,480 |
| Elderly Nutrition - Congregate | 7,522 | 0 | 7,522 | 33,335 | 13,425 | 22,694 | 40,276 | (17,582) |
| Elderly Nutrition - Home Delivered | 64,295 | 0 | 64,295 | 268,146 | 90,951 | 192,885 | 272,852 | (79,966) |
| Elderly Nutrition - Other Costs | 1,575 | 0 | 1,575 | 3,364 | 733 | 4,724 | 2,200 | 2,524 |
| Total Community Care | 299,997 | 58,740 | 358,737 | 1,372,691 | 376,923 | 1,048,624 | 1,133,268 | (84,644) |
| <u>CHILD ALTERNATE CARE</u> | | | | | | | | |
| Foster Care & Treatment Foster | 70,036 | 0 | 70,036 | 370,251 | 116,667 | 210,109 | 350,000 | (139,891) |
| Group Home & Placing Agency | 64,691 | 0 | 64,691 | 59,400 | 41,667 | 194,074 | 125,000 | 69,074 |
| Child Caring Institutions | 0 | 0 | 0 | 175,685 | 125,000 | 126,000 | 375,000 | (249,000) |
| Detention Centers | 0 | 0 | 0 | 24,250 | 16,667 | 0 | 50,000 | (50,000) |
| Correctional Facilities | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Shelter & Other Care | 49,775 | 5,890 | 55,665 | 161,045 | 49,358 | 166,995 | 148,075 | 18,920 |
| Total Child Alternate Care | 184,503 | 5,890 | 190,393 | 790,632 | 349,358 | 697,178 | 1,048,075 | (350,897) |
| <u>HOSPITALS</u> | | | | | | | | |
| Detoxification Services | 1,526 | 0 | 1,526 | 62,599 | 20,000 | 4,578 | 60,000 | (55,422) |
| Mental Health Institutes | 482,359 | 0 | 482,359 | 1,368,508 | 416,145 | 1,412,077 | 1,248,435 | 163,642 |
| Other Inpatient Care | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Hospitals | 483,885 | 0 | 483,885 | 1,431,107 | 436,145 | 1,416,655 | 1,308,435 | 108,220 |
| <u>HS RESERVE FUND</u> | | | | | | | | |
| Operating Reserve | 0 | 0 | 0 | 0 | 216,667 | 0 | 650,000 | (650,000) |

OTHER CONTRACTED
 Adult Alternate Care (Non-MAW)
 Family Care County Contribution
 1915i Program
 IV-E TPR
 Emergency Mental Health
 Ancillary Medical Costs
 Miscellaneous Services
 Prior Year Costs
 Clearview Commission
Total Other Contracted

| Y-T-D @ Ledgers | Adjust -ments | Y-T-D Projection | Prior Y-T-D Projection | Prorated Budget | Year End Projection | 2024 Budget | Year End Variance | | | |
|---------------------------|------------------|---------------------|---------------------------|--------------------|------------------------|-------------------|----------------------|-------------------|-------------------|--------------------|
| 92,175 | 0 | 92,175 | 429,429 | 97,271 | 276,525 | 291,814 | (15,289) | | | |
| 625,097 | (416,731) | 208,366 | 625,097 | 208,366 | 625,098 | 625,097 | 1 | | | |
| 179,914 | 0 | 179,914 | 546,798 | 210,100 | 443,690 | 630,300 | (186,610) | | | |
| 154,058 | 0 | 154,058 | 417,061 | 123,552 | 457,533 | 370,656 | 86,877 | | | |
| 0 | 0 | 0 | 675 | 1,667 | 0 | 5,000 | (5,000) | | | |
| 76,232 | 0 | 76,232 | 265,231 | 76,916 | 228,696 | 230,749 | (2,053) | | | |
| 546,912 | 0 | 546,912 | 982,131 | 595,386 | 865,599 | 1,786,158 | (920,559) | | | |
| 0 | 0 | 0 | 480 | 0 | 0 | 0 | 0 | | | |
| 0 | 0 | 0 | 594 | 303 | 909 | 909 | 0 | | | |
| 1,674,388 | (416,731) | 1,257,657 | 3,267,496 | 1,313,561 | 2,898,050 | 3,940,682 | (1,042,632) | | | |
| TOTAL EXPENDITURES | | | 12,004,091 | 604,356 | 12,608,447 | 37,257,191 | 13,777,641 | 37,852,828 | 41,812,834 | (3,960,005) |

JEFFERSON COUNTY HUMAN SERVICES DEPARTMENT

Projection Based on APRIL 2024 Revenue & Expenditures Financial Statement

Summary Sheet

() Unfavorable

| | Program | Annual Projection | | | Budget | | | Variance |
|--------------|-------------------------------|-------------------|-------------------|------------------|-------------------|-------------------|------------------|------------------|
| | | Revenue | Expenditure | Tax Levy | Revenue | Expenditure | Tax Levy | |
| 65000 | BASIC ALLOCATION | 4,341,893 | 6,322,440 | 1,980,547 | 4,390,585 | 6,254,877 | 1,864,292 | (116,255) |
| 65003 | LUEDER HAUS | 189,750 | 612,230 | 422,480 | 190,000 | 712,132 | 522,132 | 99,651 |
| 65004 | UWW QTT | 0 | 0 | 0 | 20,000 | 20,000 | 0 | 0 |
| 65007 | EMERGENCY MENTAL HEALTH | 90,000 | 1,351,148 | 1,261,148 | 210,000 | 1,351,386 | 1,141,386 | (119,762) |
| 63007 | YCSF - CAA | 390,393 | 390,393 | 0 | 145,000 | 295,000 | 150,000 | 150,000 |
| 63008 | YCSF - PR | 360,506 | 360,506 | (0) | 1,374,000 | 1,374,000 | 0 | 0 |
| 65010 | HOPE (MHBG SUPPL) | 0 | 31,687 | 31,687 | 26,128 | 126,128 | 100,000 | 68,313 |
| 65011 | MENTAL HEALTH BLOCK | 10,026 | 10,026 | 0 | 26,128 | 26,128 | 0 | 0 |
| 65025 | COMMUNITY SUPPORT PROGRAM | 717,277 | 2,098,839 | 1,381,562 | 1,127,726 | 2,311,177 | 1,183,452 | (198,110) |
| 65027 | COMP COMM SERVICE | 5,877,925 | 5,714,589 | (163,336) | 6,296,240 | 6,020,315 | (275,926) | (112,590) |
| 63027 | FAMILY CENTERED THERAPY | 0 | 111,669 | 111,669 | 0 | 66,210 | 66,210 | (45,459) |
| 65030 | ROOM AND BOARD FOR OUD | 11,078 | 11,078 | 0 | 0 | 0 | 0 | 0 |
| 65031 | AODA BLOCK GRANT | 109,299 | 109,299 | 0 | 109,299 | 109,299 | 0 | (0) |
| 65035 | AODA BLOCK GRANT SUPPLEMENTAL | 0 | 14 | 14 | 56,835 | 56,835 | 0 | (14) |
| 65032 | OPIOID GRANT | 134,229 | 132,321 | (1,908) | 143,803 | 143,803 | 0 | 1,908 |
| 65038 | OPIOID SETTLEMENT | 113,196 | 107,072 | (6,124) | 108,302 | 91,128 | (17,174) | (11,050) |
| 65043 | COMMUNITY MENTAL HEALTH | 97,609 | 0 | (97,609) | 97,609 | 0 | (97,609) | 0 |
| 65044 | CCISY CRISIS GRANT | 0 | 0 | 0 | 5,000 | 5,000 | 0 | 0 |
| 65063 | 1915i PROGRAM (CRS) | 272,848 | 478,898 | 206,050 | 308,078 | 630,300 | 322,222 | 116,172 |
| 65158 | ELDER ABUSE | 26,314 | 185,413 | 159,099 | 25,025 | 181,448 | 156,423 | (2,676) |
| 65077 | ADULT PROTECTIVE SERVICES | 74,409 | 103,716 | 29,307 | 61,827 | 62,504 | 677 | (28,630) |
| 65162 | APS SUPPLEMENT COVID-19 | (8,831) | 8,831 | 17,662 | 0 | 0 | 0 | (17,662) |
| 65034 | WATERTOWN FOUNDATION TIC | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 66000 | DONATIONS | 154 | 795 | 641 | (1) | 10,787 | 10,788 | 10,146 |
| Total | Behavioral Health | 12,808,075 | 18,140,964 | 5,332,889 | 14,721,583 | 19,848,455 | 5,126,872 | (206,017) |

JEFFERSON COUNTY HUMAN SERVICES DEPARTMENT

Projection Based on APRIL 2024 Revenue & Expenditures Financial Statement

Summary Sheet

() Unfavorable

| Program | Annual Projection | | | Tax Levy | Budget | | | Variance |
|---------------------------------------|-------------------|-------------------|------------------|-------------------|-------------------|------------------|----------------|----------|
| | Revenue | Expenditure | | | Revenue | Expenditure | Tax Levy | |
| Children & Families | | | | | | | | |
| 65001 CHILDREN'S BASIC ALLOCATION | 1,568,599 | 2,209,541 | 640,942 | 1,592,040 | 2,455,895 | 863,855 | 222,914 | |
| 65002 KINSHIP CARE | 174,193 | 174,193 | 0 | 180,000 | 180,000 | 0 | 0 | |
| 65005 YOUTH AIDS | 662,339 | 1,041,463 | 379,123 | 676,408 | 1,229,746 | 553,337 | 174,214 | |
| 65006 YOUTH AIDS - STATE CHARGES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| 63105 DOJ: DIVERSIONARY PROGRAMMING | 7,185 | 7,185 | 0 | 63,243 | 63,243 | 0 | 0 | |
| 63109 YOUTH JUSTICE INNOVATION | 49,303 | 49,303 | 0 | 112,500 | 112,500 | 0 | 0 | |
| 60683 CITIZEN'S REVIEW PANEL | 2,535 | 2,535 | 0 | 10,000 | 10,000 | 0 | 0 | |
| 63612 IN HOME SAFETY SERVICES | 335,711 | 372,557 | 36,846 | 167,978 | 186,414 | 18,436 | (18,410) | |
| 63112 PARENTS SUPPORTING PARENTS | 318,142 | 335,084 | 16,942 | 361,418 | 376,258 | 14,839 | (2,103) | |
| 63113 RELATIVE CAREGIVER SUPPORT | 2,914 | 2,914 | 0 | 0 | 0 | 0 | 0 | |
| 65009 YA EARLY & INTENSIVE INT | 64,314 | 281,087 | 216,773 | 64,314 | 233,218 | 168,904 | (47,869) | |
| 65121 CHILDREN'S COP | 218,118 | 203,218 | (14,900) | 218,118 | 291,118 | 73,000 | 87,900 | |
| 65020 DOMESTIC ABUSE | 0 | 28,000 | 28,000 | 0 | 28,000 | 28,000 | 0 | |
| 65021 SAFE & STABLE FAMILIES | 69,786 | 137,975 | 68,189 | 69,786 | 120,879 | 51,093 | (17,096) | |
| 65036 SACWIS | 0 | 0 | 0 | 0 | 9,676 | 9,676 | 9,676 | |
| 65040 CHILDRENS LTS WAIV-DD | 6,608,538 | 6,589,239 | (19,299) | 7,592,722 | 7,525,466 | (67,256) | (47,957) | |
| 65067 COMMUNITY RESPONSE GRANT | 0 | 165,705 | 165,705 | 0 | 185,969 | 185,969 | 20,264 | |
| 63111 FOSTER PARENT RETENTION | 1,989 | 1,989 | 0 | 19,000 | 19,000 | 0 | 0 | |
| 65068 FOSTER PARENT TRAINING | 1,882 | 4,826 | 2,944 | 4,269 | 10,671 | 6,403 | 3,459 | |
| 65060 IV-E CHIPS LEGAL | 24,377 | 93,758 | 69,381 | 28,221 | 108,542 | 80,321 | 10,940 | |
| 65070 IV-E TPR | 60,400 | 187,807 | 127,407 | 47,500 | 125,000 | 77,500 | (49,907) | |
| 65069 LEGAL REP: TPR | 0 | 2,320 | 2,320 | 2,000 | 5,000 | 3,000 | 680 | |
| 65079 LEGAL REP: CHIPS | 42,900 | 173,648 | 130,748 | 35,671 | 132,114 | 96,443 | (34,305) | |
| 65080 YOUTH DELINQUENCY INTAKE | 0 | 865,498 | 865,498 | 0 | 1,051,925 | 1,051,925 | 186,427 | |
| 63301 WiLEARN | 0 | 234,914 | 234,914 | 0 | 0 | 0 | (234,914) | |
| 65175 EARLY INTERVENTION (BIRTH TO 3) | 224,615 | 935,379 | 710,764 | 214,487 | 942,933 | 728,446 | 17,682 | |
| 63188 CHILD CARE COUNTS | 8,499 | 23,615 | 15,116 | 36,000 | 36,000 | 0 | (15,116) | |
| 65105 KINSHIP ASSESSMENTS | 9,147 | 9,147 | 0 | 9,953 | 9,953 | 0 | 0 | |
| 65120 COORDINATED SERVICE TEAM | 60,000 | 117,881 | 57,881 | 60,000 | 121,642 | 61,642 | 3,761 | |
| 63120 CST SUPPLEMENT | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| 65188 BUSY BEES PRESCHOOL | 1,350 | 47,003 | 45,653 | 3,000 | 42,667 | 39,667 | (5,986) | |
| 65189 INCREDIBLE YEARS | 705 | 75,425 | 74,720 | 1,200 | 114,838 | 113,638 | 38,918 | |
| 66000 DONATIONS | 3,120 | 6,594 | 3,474 | 0 | 43,354 | 43,354 | 39,880 | |
| Total | 10,520,663 | 14,379,802 | 3,859,139 | 11,569,827 | 15,772,020 | 4,202,193 | 343,053 | |

JEFFERSON COUNTY HUMAN SERVICES DEPARTMENT

Projection Based on APRIL 2024 Revenue & Expenditures Financial Statement

Summary Sheet

() Unfavorable

| | Program | Annual Projection | | | Budget | | | Variance |
|----------------------------------|---|-------------------|------------------|----------------|------------------|------------------|----------------|---------------|
| | | Revenue | Expenditure | Tax Levy | Revenue | Expenditure | Tax Levy | |
| Economic Support Division | | | | | | | | |
| | 65051 INCOME MAINTENANCE | 1,589,675 | 2,239,215 | 649,540 | 1,516,112 | 2,195,319 | 679,206 | 29,666 |
| | 65053 CHILD DAY CARE ADMIN | 144,126 | 7,969 | (136,158) | 152,926 | 6,936 | (145,990) | (9,832) |
| | 65071 CHILDREN FIRST | 1,024 | 0 | (1,024) | 0 | 0 | 0 | 1,024 |
| | 65073 FSET | 6,483 | 0 | (6,483) | 8,459 | 0 | (8,459) | (1,976) |
| | 65100 CLIENT ASSISTANCE | 5,550 | 0 | (5,550) | 16,500 | 0 | (16,500) | (10,950) |
| Total | Economic Support Division | 1,746,858 | 2,247,184 | 500,326 | 1,693,997 | 2,202,255 | 508,258 | 7,932 |
| Aging Division & ADRC | | | | | | | | |
| | 65012 ALZHEIMERS FAM SUPP | 15,854 | 15,854 | 0 | 26,465 | 26,465 | 0 | 0 |
| | 65046 ADRC - DBS | 0 | 242,037 | 242,037 | 0 | 230,753 | 230,753 | (11,285) |
| | 65048 AGING/DISABIL RESOURCE | 1,289,185 | 966,422 | (322,763) | 1,240,486 | 988,221 | (252,265) | 70,498 |
| | 65075 GUARDIANSHIP PROGRAM | 0 | 22,290 | 22,290 | 0 | 25,000 | 25,000 | 2,710 |
| | 65076 STATE BENEFIT SERVICES | 46,694 | 110,357 | 63,663 | 46,694 | 109,874 | 63,180 | (482) |
| | 65078 NSIP | 23,409 | 28,245 | 4,836 | 23,409 | 23,409 | 0 | (4,836) |
| | 65151 TRANSPORTATION | 293,928 | 503,566 | 209,638 | 341,153 | 518,907 | 177,754 | (31,884) |
| | 65152 IN-HOME SERVICE III-D | 0 | 0 | 0 | 3,150 | 3,500 | 350 | 350 |
| | 65154 SITE MEALS | 128,479 | 139,965 | 11,486 | 98,654 | 141,793 | 43,139 | 31,654 |
| | 65155 DELIVERED MEALS | 249,164 | 347,934 | 98,770 | 317,008 | 410,267 | 93,259 | (5,510) |
| | 65157 SENIOR COMMUNITY SERVICES | 7,986 | 0 | (7,986) | 7,986 | 7,986 | 0 | 7,986 |
| | 65159 III-B SUPPORTIVE SERVICE | 94,833 | 106,842 | 12,009 | 77,636 | 94,067 | 16,431 | 4,422 |
| | 65163 TITLE III-E (FAMLY CAREGIVER SUPPORT) | 23,181 | 30,908 | 7,727 | 40,868 | 54,500 | 13,632 | 5,905 |
| | 65195 VEHICLE ESCROW ACCOUNT | 0 | 14,452 | 14,452 | 66,481 | 97,553 | 31,072 | 16,620 |
| | 63010 MOBILITY MANAGER | 70,322 | 120,369 | 50,047 | 85,005 | 135,964 | 50,959 | 912 |
| | 66000 DONATIONS | - | 300 | 300 | 0 | 2,985 | 2,985 | 2,685 |
| Total | Aging & ADRC Center | 2,243,035 | 2,649,540 | 406,506 | 2,374,995 | 2,871,245 | 496,250 | 89,744 |

JEFFERSON COUNTY HUMAN SERVICES DEPARTMENT

Projection Based on APRIL 2024 Revenue & Expenditures Financial Statement

Summary Sheet

() Unfavorable

| Program | Annual Projection | | | Budget | | | Variance |
|---|-------------------|-------------------|---------------------|-------------------|-------------------|---------------------|----------------|
| | Revenue | Expenditure | Tax Levy | Revenue | Expenditure | Tax Levy | |
| Administrative Services Division | | | | | | | |
| 65187 UNFUNDED SERVICES | 7,560 | 45,729 | 38,168 | 10,358 | 40,200 | 29,842 | (8,326) |
| 63101 COUNTY OWNED HOUSING | 10,680 | 24,198 | 13,518 | 10,000 | 40,330 | 30,330 | 16,812 |
| 65190 MANAGEMENT | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 65200 OVERHEAD AND TAX LEVY | 10,120,751 | (13,387) | (10,134,138) | 10,123,816 | 7,244 | (10,116,572) | 17,566 |
| 65210 CAPITAL OUTLAY | 0 | 378,800 | 378,800 | 0 | 366,085 | 366,085 | (12,715) |
| Balance Sheet Non Lapsing Funds | 1,293,256 | 0 | (1,293,256) | 1,293,256 | 0 | (1,293,256) | 0 |
| Total Administrative Services Division | 11,432,247 | 435,339 | (10,996,909) | 11,437,430 | 453,859 | (10,983,572) | 13,337 |
| Human Services Reserve Fund | | | | | | | |
| 63001 Operating Reserve | 0 | 0 | 0 | 0 | 650,000 | 650,000 | 650,000 |
| Reserve Fund | 0 | 0 | 0 | 0 | 650,000 | 650,000 | 650,000 |
| GRAND Total | 38,750,877 | 37,852,828 | (898,049) | 41,797,833 | 41,797,834 | 0 | 898,049 |

Note: Variance includes Non-Lapsing from Balance Sheet

**Detox/AODA CBRF
Jefferson County - HSD**

| Detox Facility | Clients * | Comments | Billed YTD ** | Days ** |
|--------------------------|------------------|---------------------------------|----------------------|----------------|
| Arbor House | 1 | April 2024 | \$2,121 | 21 |
| Blandine House | 2 | April 2024 | \$9,215 | 113 |
| Catholic Charities | 1 | April 2024 | \$10,411 | 29 |
| Dane County Care Center | 0 | April 2024 | \$0 | 0 |
| Denoon | 2 | April 2024 | \$1,073 | 46 |
| Friends of Women | 1 | April 2024 | \$1,488 | 23 |
| Lutheran Social Services | 1 | April 2024 | \$3,260 | 58 |
| Mahala's Hope | 1 | April 2024 | \$8,645 | 83 |
| Mooring House | 1 | April 2024 | \$1,827 | 21 |
| Oxford House | 1 | April 2024 | \$500 | 14 |
| Pathways | 1 | April 2024 | \$4,970 | 91 |
| Tellurian Community | 3 | April 2024 | \$2,728 | 4 |
| WisHope | 3 | April 2024 | \$7,049 | 145 |
| All - April 2024 | 18 | 2024 total through April | \$53,287 | 648 |
| All - April 2023 | 23 | 2023 total through April | \$67,674 | 445 |

* Count is based on Unduplicated Clients.

** Count is based on bills paid to-date with a service date in Comments column.

Costs by Month

| Month | Detox | AODA |
|--------------|--------------|-------------|
| January | \$0 | \$4,380 |
| February | \$1,364 | \$7,938 |
| March | \$0 | \$14,701 |
| April | \$1,364 | \$23,540 |
| May | | |
| June | | |
| July | | |
| August | | |
| September | | |
| October | | |
| November | | |
| December | | |

Children - Alternate Care Costs

| Type of Placement | # of Children | # of Days | Cost | Cost per Day | Cost Per Child |
|----------------------------|---|-------------|------------------|--------------|----------------|
| January-24 | | | | | |
| Foster Care | 35 | 1,024 | \$45,874 | \$45 | \$1,311 |
| Group Home | 1 | 31 | \$16,446 | \$531 | \$16,446 |
| Kinship Care | 40 | 1,294 | \$15,218 | \$12 | \$380 |
| Subsidized Guardianship | 14 | 463 | \$7,155 | \$15 | \$511 |
| RCC's | 0 | 62 | \$0 | \$0 | \$0 |
| RCC's - Out of State | 0 | 0 | \$0 | \$0 | \$0 |
| Total January 2024 | 90 | 2874 | \$ 84,692 | \$29 | \$941 |
| | 2024 YTD Avg. per Month | | \$84,692 | | |
| | 2023 YTD Avg. per Month (thru January 2023) | | \$105,649 | | |
| February-24 | | | | | |
| Foster Care | 41 | 1,064 | \$47,392 | \$45 | \$1,156 |
| Group Home | 1 | 29 | \$15,478 | \$534 | \$15,478 |
| Kinship Care | 39 | 1,090 | \$14,095 | \$13 | \$361 |
| Subsidized Guardianship | 13 | 377 | \$6,708 | \$18 | \$516 |
| RCC's | 0 | 0 | \$0 | \$0 | \$0 |
| RCC's - Out of State | 0 | 0 | \$0 | \$0 | \$0 |
| Total February 2024 | 94 | 2560 | \$83,672 | \$33 | \$890 |
| | 2023 YTD Avg. per Month | | \$84,182 | | |
| | 2023 YTD Avg. per Month (thru February 2023) | | \$101,078 | | |
| March-24 | | | | | |
| Foster Care | 42 | 235 | \$45,940 | \$195 | \$1,094 |
| Group Home | 1 | 31 | \$16,806 | \$542 | \$16,806 |
| Kinship Care | 38 | 1,126 | \$13,621 | \$12 | \$358 |
| Subsidized Guardianship | 16 | 457 | \$8,293 | \$18 | \$518 |
| RCC's | 0 | 0 | \$0 | \$0 | \$0 |
| RCC's - Out of State | 0 | 0 | \$0 | \$0 | \$0 |
| Total March 2024 | 97 | 1849 | \$84,660 | \$46 | \$873 |
| | 2024 YTD Avg. per Month | | \$84,341 | | |
| | 2023 YTD Avg. per Month (thru March 2023) | | \$95,926 | | |

Children - Alternate Care Costs

| Type of Placement | # of Children | # of Days | Cost | Cost per Day | Cost Per Child |
|-------------------------|---------------|--|--------------------|--------------|----------------|
| April-24 | | | | | |
| Foster Care | 34 | 999 | \$45,009 | \$45 | \$1,324 |
| Group Home | 1 | 30 | \$15,962 | \$532 | \$15,962 |
| Kinship Care | 40 | 1,230 | \$15,373 | \$12 | \$384 |
| Subsidized Guardianship | 16 | 480 | \$9,437 | \$20 | \$590 |
| RCC's | 0 | 30 | \$0 | \$0 | \$0 |
| RCC's - Out of State | 0 | 0 | \$0 | \$0 | \$0 |
| Total April 2024 | 91 | 2769 | \$85,781 | \$31 | \$943 |
| | | 2024 YTD Avg. per Month | \$84,701 | | |
| | | 2023 YTD Avg. per Month (thru April 2023) | \$92,176 | | |
| | | Projected 2024 Cost | \$1,016,414 | | |
| | | 2024 Budget | \$1,109,200 | | |
| | | (includes kinship not detention/shelter) | | | |

| 2024 Provider Contracts (5/31/2024) | | | | | | | | | | | | |
|--|---|--|--------|----------|-----|--------|-----------|-----|--------|---------|--------|--|
| Contract Number | Provider | Service | Target | 2023 | | | 2024 | | | | | |
| 24-407 | Association for the Rights of Citizens with handicaps (ARCh) | Family Caregiver Supports and Services | Child | 0.00 | per | 15 min | 25.00 | per | 15 min | #DIV/0! | 15,000 | |
| 24-408 | City Transformation Center | Supervised Visits | Child | 0.00 | per | hour | 50.00 | per | hour | #DIV/0! | 3,500 | |
| 24-409 | Dane County Fence and Deck Company, Inc | Home Modification | Child | 8,680.00 | per | item | 15,510.00 | per | item | 78.7% | 15,510 | |
| 24-410 | Kaia Fowler Arts and Well Being - JRW Region (Only Jefferson Using) | CCS Regional Service Array | CCS | 0.00 | per | hour | 60.00 | per | hour | #DIV/0! | 20,000 | |
| 24-411 | University Of Wisconsin Medical Foundation, Inc. | Child Crisis Safety Intervention | Child | 0.00 | per | hour | 150.00 | per | hour | #DIV/0! | NA | |
| | | | | | | | | | | | | |
| | | | | | | | | | | | | |
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| | | | | | | | | | | | | |

POLICY STATEMENT FOR FUNDING REQUESTS MADE TO THE HUMAN SERVICES BOARD

Each year the Jefferson County Human Services Board must plan, review and recommend an annual budget to the County Administrator and County Board. As part of this process a public hearing is held in order for the Board to consider funding requests and other concerns or suggestions.

The Human Services Board has adopted the following guidelines when considering funding requests:

- Organizations requesting funding must make an appearance before the Human Services Board at a Public Hearing or other designated time and provide their funding requests in written form prior to the Board's final Budget deliberations.
- Funding requests must clearly demonstrate that their programs or services offer benefit to the Human Services Department and coincide with the mission and purpose of the Department.
- All individuals served by program proposals must be Jefferson County residents.
- Organizations that are funded must be willing to cooperate and collaborate with the Human Services Department and accept guidance on the use of funds if deemed appropriate by the Human Services Board.
- Organizations that are funded will not rely on a County allocation as their total operational Budget.



Ethics – to ensure we are doing things legally and safely.

Advocates are professionals educated and trained to:

- Support victims of violent crimes and promote victims' rights
- Our Advocates ensure that victims' emotional, physical, psychological, economic, and spiritual needs are met by their agency or a partner agency
- Referrals are made, and victims are offered and given access to all applicable services by all service providers in our community
- Advocates may offer victims information, resources, and present options available to them
- Advocates support victims by empowering them with information and support to make their own decisions
- Assessing a survivor's lifetime history of trauma allows us to identify survivor needs more holistically and provide the range of services needed to address those complex needs more comprehensively
- Community-based Advocates ensure, that it is the victim – not the needs of the system – that identifies the outcome sought through the advocacy strategy
- Our Community-based Advocates are an integral and necessary part of providing a victim-centered response

New Beginnings follows a **Client Driven Model**. Client Driven means that the client has the primary decision-making role in identifying their needs, preferences, and strengths. There is a shared decision-making role in determining the services and supports that are most effective and helpful. ***Abuse and assault emanate power and control on the perpetrator's end. We do not want to duplicate the offender's actions. Our goal is to return power and control to each victim/survivor.**

All human service students who are educated early on in their collegiate journey, follow the Social Worker's Code of Ethics. The Code identifies core values on which our mission is based. The Code summarizes broad ethical principles that reflect our profession's core values and establishes a set of specific ethical standards, such as professional boundaries and confidentiality that should be used to guide social work and human service practice.

The purpose of the social work Code of Ethics is to set consistent values, principles, and standards of conduct for all in the profession of human services. The code models how human service work should be conducted in order to best assist disadvantaged, marginalized, and disabled people in reaching their full potential.

Fortunately, New Beginnings collaborates with a variety of partners. We are happy to share our ethics and values so our partners understand our dedication to those we serve.



Services

We receive funding to serve all of Walworth County and Jefferson County. However, we do not turn away a victim of crime based on their 'home' address, county, or state.

Cost-free services we offer to victims of violent crime and our community:

- 24-hour crisis line partnering with HHS
- Walk-in service (M-F 8a-4:30p) in all 3 locations
- Transportation for our clients and Mobile Advocacy
- Bilingual (Spanish) services for our clients plus interpreter/ language services
- Life skills education and healthy relationship facilitations
- Safety planning, including help obtaining restraining orders
- Victim impact statement assistance
- Child care assistance
- Immigration assistance
- Legal advocacy and accompaniment in the criminal and civil court systems
- Accompaniment to domestic violence & sexual assault exams (SANE/FNE) at Lakeland 24/7
- Distribution of both SANE Sacks and Fleeing Bags to our clients (*Bags are filled with all personal hygiene items plus, socks, underwear, nightgown, and a pair of sweats*)
- Accompaniment to LE interviews
- Advocacy at forensic interviews (CAC) for children
- Safe Haven - emergency housing (hotels)
- Assistance with housing applications
- Limited material assistance (gas/food cards, phones/SIM cards, rent and bill relief)
- Support groups (adults, LGBTQ+, teens, and children as well as a Spanish-speaking group)
- Crime Victim Compensation application
- Safe at Home application
- Name change assistance
- Personal advocacy and follow-up
- Relocation for DV, SA, and Trafficking survivors
- Individual and couples counseling by licensed professionals
- Programming specific for children and teens
- Programming specific for seniors
- Programming specific for LGBTQ+
- Information about and referral to other relevant community resources
- Community education & awareness for partners, first responders, DOC, Attorneys, schools, churches, civic groups, local businesses, and any interested community member.

New Beginnings is steadfast in its commitment to have thoughtful, intentional, and continuous training and discussion on advocacy, cultural diversity, oppression, racism, ageism, ableism, and other forms of discrimination that impact the lives of victims and create unique barriers to reporting and prosecuting domestic and sexually based crimes.

2022-2023

New Beginnings has been selected to pilot the End Abuse Later in Life project with Walworth Co. Sheriff's, ADRC, and DOJ.

New Beginnings has been selected to pilot the DHS/Homeland Security Prevention of Targeted Violence in Walworth Co.

New Beginnings has been selected to pilot the Walworth Co. Impact Connect & cNET Teams



Training and Education programs

All New Beginnings Advocates & Counselors are educated specifically in Sociology, Psychology, Criminal Justice, and/or Education. All hold a BA, or MA and are certified and/or licensed to practice in WI. We each participate in no less than 20 hours of CEUs/ training annually.

*We employ a Senior Advocate (specializing in 60+), 2 LGBTQ+ Advocates, a Child/Teen SW and Child/Teen Advocate, 2 male Advocates, 3 Bilingual and culturally competent Advocates, a Legal Advocate, and 2 QIDP Advocates plus our Crime Victim Advocates and Counselors. *Our state and federal grants require both education and prevention to be offered by their grant recipients. This includes New Beginnings.*

School outreach services include but are not limited to:

- Digital Abuse (95% percent of teens have a smartphone or access to one)
- Education and emphasis on poly or dual victimization
- Vulnerable Youth (most at risk offline are likely to be at greater risk online)
- Universal strategies to protect children (safety awareness, safe adults, red flags)
- Bullying (Cyberbullying), stalking and Hot Spot Mapping
- Healthy Relationships/Boundaries/Green Dot programming
- Effective communication
- *All education offered by New Beginnings is an evidence-based curriculum

Training for LE, DOC and other First responders includes but is not limited to:

- Cycles of abuse (Power and Control)
- Sensitivity Training
- Reasons they stay
- LAP
- Cultural competency and responsiveness/Civil rights compliance planning
- When victims fight back-dual arrests
- Collective trauma and foundations of trauma-informed care
- Vicarious trauma/Self-Care

Training for businesses, civic groups, and partners:

- Primary prevention strategies
- Safety strategies
- Social change in regards to violence, abuse, and harassment
- Healthy relationships to reduce the likelihood of victimization
- New Beginnings core service areas and how to get help
- Raise the Bar (training for drinking establishment employees)
- Sexual Harassment in the workplace, neighborhood or 'on the street'
- Specific training when requested (DV, SA, Trafficking, Stalking and Harassment)

All New Beginnings employees/volunteers are compliant with WI state background checks, including 2023 modifications.



New Beginnings
—APFV—

2023 Annual Report

Serving victims of violent
crimes for 45 years

www.newbeginningswalworth.com

A Letter from the Director

I am grateful to have been part of New Beginnings' history as we celebrated our 45th year as a service provider. We have accomplished much and pivotal program changes were spearheaded in late 2022 + early 2023.

Our efforts to increase diversity, equity, + inclusion have proven successful through our involvement in the statewide Aspiring Allies Group + implementation of CLAS (Culturally + Linguistically appropriate services).

We were selected as grant recipients for DOJ's Abuse Later in Life grant. This grant not only caters to the service needs of seniors but allows us to strengthen our partnership with the DOJ, the Walworth County Sheriff's Office, the DA's Office, + HHS. Additionally, we were selected as subgrant recipients for the Homeland Security grant-United Prevention of Targeted Violence in Southeastern WI. We were awarded 1 of 10 grants offered by Gage Marine for their 150th Anniversary + lastly, we were 1 of 6 local agencies selected to participate in Walworth County's cNET program. This program aims to provide preventative services + hinder crises in our community.

Each member of our team participated in no less than 1 staff development opportunity. We finalized our 3-year agency Capacity Plan.

Our Mobile Advocacy program is in full motion, all 3 offices are fully staffed + we have forged meaningful relationships in Jefferson County!

I could not be more proud of our team and accomplishments. Thank you for your support + investment with us. We will continue to execute projects and programs that best provide professional, cost-free services to all victims of violent crimes in both Walworth and Jefferson Counties.

Best Regards, Suzi Schoenhof ~ Executive Director

Our Board of Directors

President

Diane Bustamante

Vice President

Ruth Anne Morava

Treasurer

Linda Cheney

Secretary

Alan Shillair

Officers

Lorraine Newman

Kim Simes

Stuart Arnett

Jacqueline Cates

Sandra Ramirez

A special thank you to our devoted board. Your time, talent, and treasure are much appreciated by the team and those we serve!

Our 2023 Team Members

| | |
|-----------------|---|
| Suzi Schoenhof | Executive Director |
| Karen Berry | Financial Assistant/Office Manager |
| Ang Doman | Special Crime Victim Advocate/Volunteer Coordinator |
| Lisa Peach | Special Crime Victim Advocate |
| Martha Gama | Bilingual Legal Advocate |
| Carmen Garces | Bilingual Advocate/Counselor |
| Amber Gee | Crime Victim Advocate/Financial Grant Assistant |
| Will Helling | Child/Teen Crime Victim Advocate |
| Irma Hernandez | Bilingual Crime Victim Advocate |
| Natalie Spruce | Administrative Assistant |
| Tyler Surface | Crime Victim Advocate |
| Kelsey Thatcher | Child/Teen Social Worker |

We work closely with our community partners in radical collaborations to seek innovative solutions to complex issues in our community.

We provide person-centered, trauma-informed care and services to ensure those in need are treated with the kindness, respect, and dignity they deserve.

Our Mission

To provide supportive services to victims of violent crime while we educate and heighten awareness in our community. To promote a coordinated community response for those affected by violent crime.



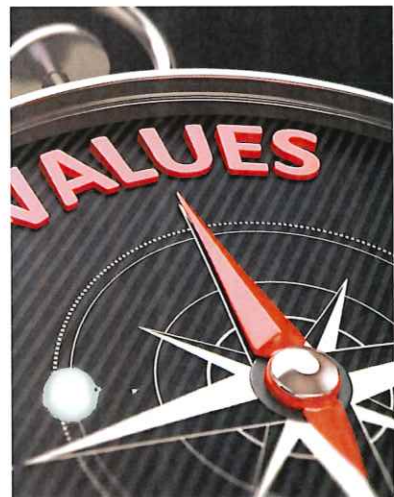
Our Vision

To wield a sustainable program supported by an engaged community that has the ability to provide a trained Advocate/Counselor for every abused or assaulted child and/or adult in Walworth and Jefferson Counties.



Our Values

New Beginnings operates with passion for our mission through action, compassion for those we serve and respect for our partners and stakeholders.



Our Programs

VICTIM SERVICES

INDIVIDUAL
COUNSELING,
SUPPORT GROUPS,
ADVOCACY, SAFETY
PLANNING, VICTIM
IMPACT
STATEMENTS,
COURT & LAW
ENFORCEMENT
ACCOMPANIMENT,
CRIME VICTIM
COMPENSATION,
LIFE SKILLS, SAFE AT
HOME ASSIST, FULL
BILINGUAL & LGBTQ
SERVICES

KIDS, TEENS,
ADULTS,
SENIORS &
THOSE WITH
DISABILITIES

CRISIS INTERVENTION

24 HOUR CRISIS LINE,
WALK-IN SERVICES,
TRANSPORTATION FOR
OUR CLIENTS, MOBILE
ADVOCACY, CHILD CARE
ASSISTANCE, SUPPORT
@ FNE EXAMS,
DISTRIBUTION OF SANE
SACKS & FLEEING BAGS,
FOOD & GAS CARDS,
HOUSING ASSISTANCE,
EMERGENCY
SHELTER/HOTEL ROOM,
RELOCATION, LAP &
STOP BACK

OUTREACH

AWARENESS, EDUCATION,
PREVENTION, TRAINING,
COLLABORATIONS & REFERRALS
TO RELEVANT AGENCIES,
CIVIC, LEGAL & ACADEMIC
PARTNERSHIPS

**NEW BEGINNINGS IS STEADFAST IN OUR
COMMITMENT TO HAVE THOUGHTFUL,
INTENTIONAL & CONTINUOUS TRAINING &
DISCUSSION ON BEST PRACTICE, DIVERSITY,
OPPRESSION, RACISM, AGEISM, ABLEISM, &
OTHER FORMS OF DISCRIMINATION THAT
MAY IMPACT THE LIVES OF VICTIMS AND
THE UNIQUE BARRIERS THEY MAY FACE.**

ADVOCACY BY THE NUMBERS

1247
INDIVIDUALS
SERVED IN
975 CRISIS
CALLS

127
FORENSIC
INTERVIEWS
& SANE
ADVOCACY

51% OF
SERVICES
WERE FOR
DOMESTIC
VIOLENCE

OF THOSE WE
SERVED
76% WERE WHITE
22% WERE
HISPANIC
2% WERE OTHER
RACE

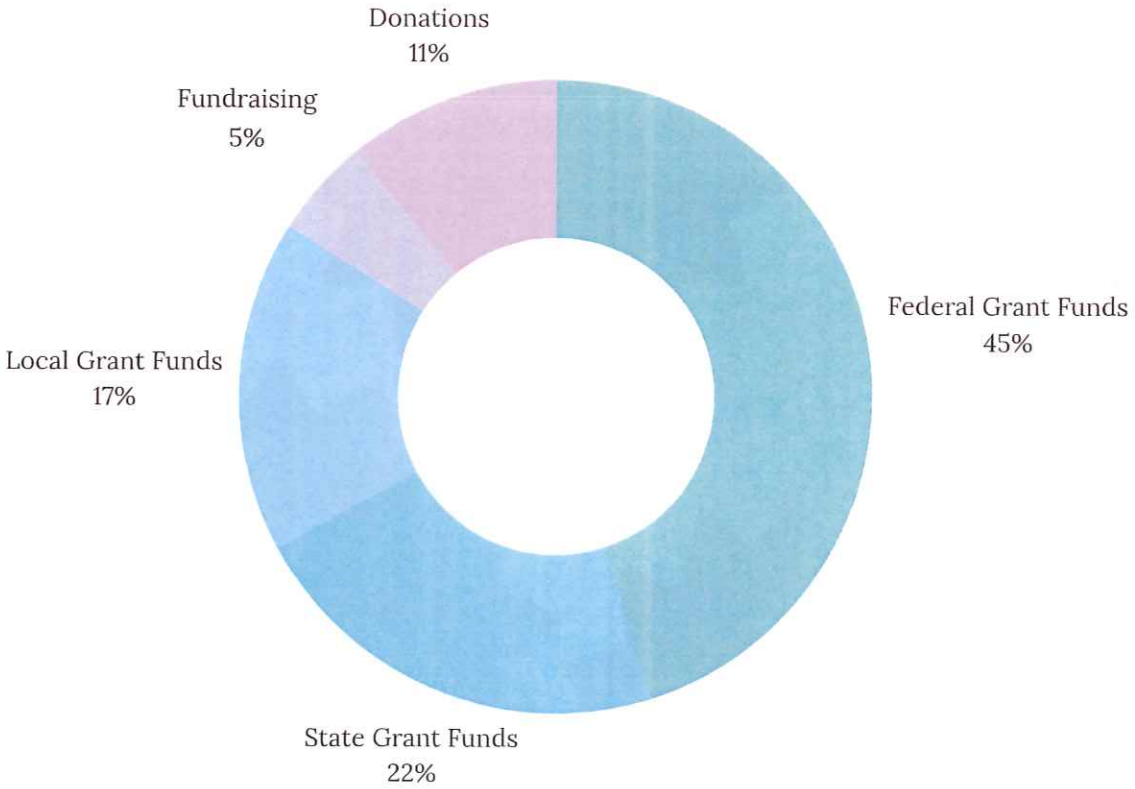
42% OF VICTIMS
EXPERIENCED
DUAL
VICITIMIZATION

57% OF
THOSE WE
SERVED
WERE AGED
25-59

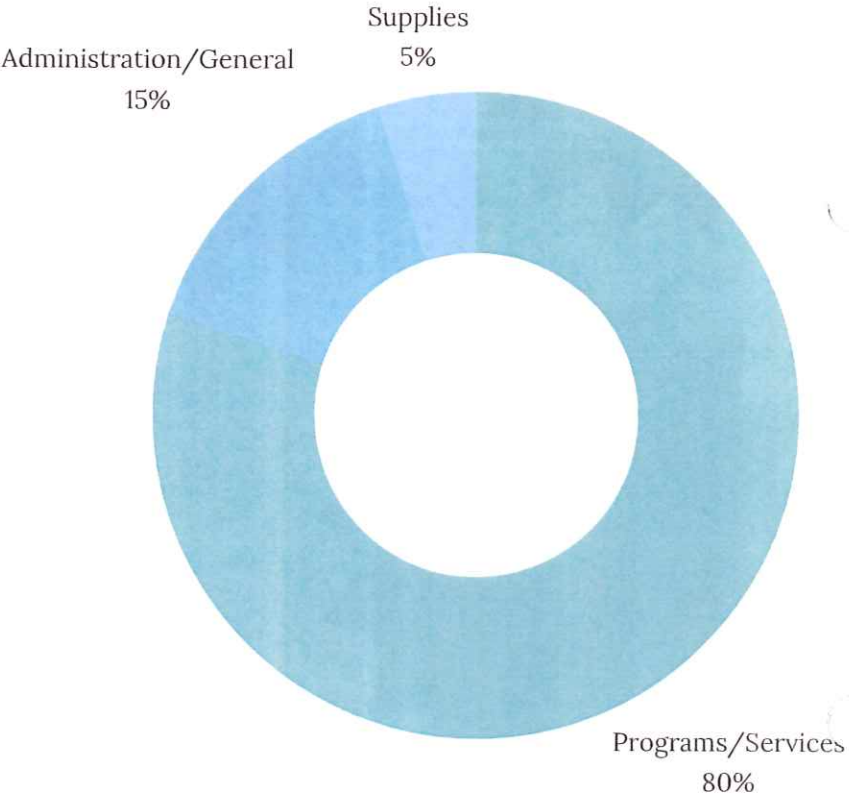
83% OF
THOSE WE
SERVED
WERE
FEMALE

FINANCIAL OVERVIEW

REVENUE SOURCES




EXPENSES



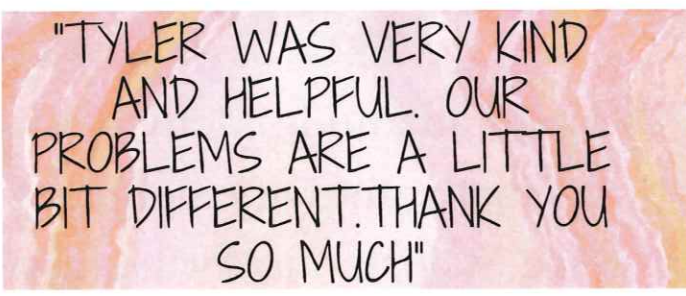
Total
Income for
2023
\$950,007.00



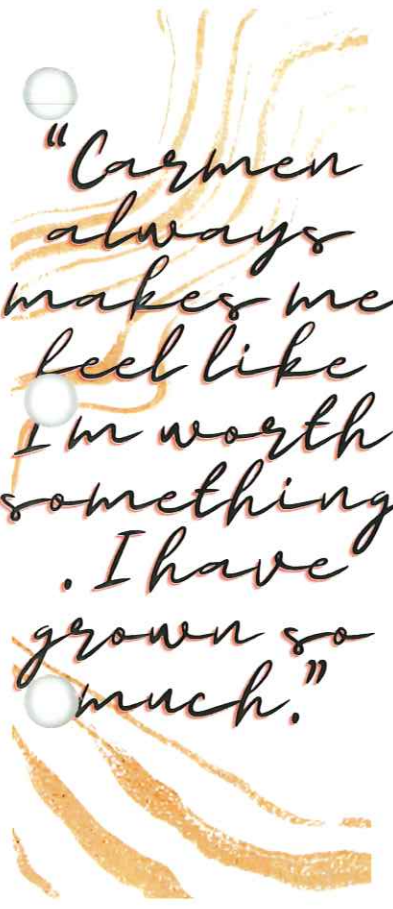
"Amber was amazing. She is helpful & compassionate. She goes above and beyond to help her clients."



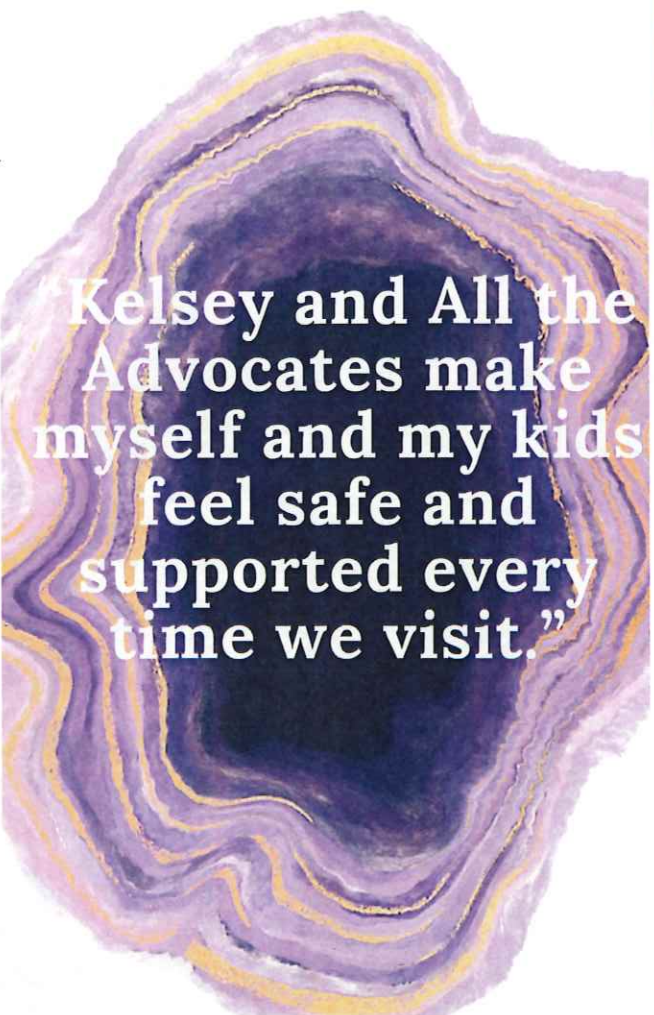
"WILL IS VERY UNDERSTANDING AND HELPFUL!!! I REALLY APPRECIATE THE CLARITY AND SUPPORT."



"TYLER WAS VERY KIND AND HELPFUL. OUR PROBLEMS ARE A LITTLE BIT DIFFERENT. THANK YOU SO MUCH"



"Carmen always makes me feel like I'm worth something. I have grown so much."



Kelsey and All the Advocates make myself and my kids feel safe and supported every time we visit."



"Don't know what I'd do with out New Beginnings. Thank you."



"What a positive environment! The group members share deep stuff but our Advocates get us through everything. They are always here to take time for me and everybody else."

Accolades

To our 2023 Donors, Sponsors, Grantors and Stakeholders, we thank you for your consideration, support, and generosity. None of what we do would be possible without the community aid we receive from all of you.

It truly does 'take a village' when protecting the vulnerable.

2023 Organizational Goals

Completion and implementation of our Capacity Plan

Finalization of emergency DV housing plan

Expansive inclusion to further assist victims of violent crime

Broad outreach in Jefferson County

All 2023 goals met except for the finalization of a housing plan. The Elkhorn City Council again rejected another plan submitted by New Beginnings. New Beginnings continues to collaborate with partners to devise a sustainable and reasonable housing option for victims of domestic violence.

2023 Volunteer Contributions

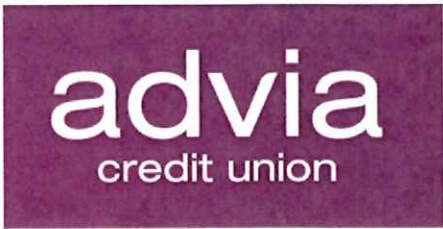
Every year we reflect on the impact of our volunteers. The time, talent and treasure of our volunteers are superior.

In 2023, our volunteers provided 3,621.65 hours of service on behalf of New Beginnings. Our volunteers range from interns & after hour Advocates to board members with others sprinkled where we most need them. Thank you all!

"It is not enough to be compassionate, you must act" -Dalai Lama

THANKS TO THOSE WHO SPONSORED US IN 2023!

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United Methodist Church
111 N. Broad St.
Elkhorn, WI 53121
262-723-2629

ABBEY SPRINGS WOMAN'S GOLF LEAGUE

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First Congregational
United Church of Christ
Elkhorn, WI



WISCONSIN OVEN

JOHN AND BARB BIGLER

